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High-Profile Information Technology Project Status Report

Department: Department of Health Services (DHS)		
Project Name: Total Cost of Care (TCoC)		
Business Sponsor: Marlia Mattke, Deputy Division Administrator, Division of Health Care Access and Accountability		
Date of Report: 11/28/2016	Reporting for Quarter: FY17 Q1	
Project Start Date: August 2013	Planned Implementation Date: December 2017	
Estimated Project Cost: \$4,838,000	Amount Provided Through Master Lease: 0	

Project Description

Development of a total cost of care financial/data system that will provide a standardized method for calculating and reporting total cost information by members/member characteristics/MA eligibility groups under the ForwardHealth umbrella.

Project Funding -

GPR - \$2,419,000; FED - \$2,419,000

Project Status – Determine the status for the Schedule and Budget categories below based on the guidelines on the right and described in more detail on page 2 of this document. Insert an X in the column that best describes the status of the category. Add comments for that category as needed. Additional comments are not required if the status is Green, but if a category has a status of Yellow or Red, describe the issues or problems and what actions the agency is taking to address them.		STATUS COLOR INDICATORS	
		On target as planned	
		Encountering issues (e.g., Schedule or Budget over by 10% to 25%)	
		Encountering problems (e.g., Schedule or Budget over by 25% or more)	

Project Status Categories			Red
Schedule Status	Χ		
Project is on schedule. Implementation is scheduled for December 31, 2017 and follow-on project close down activities run until April, 2017.			
In December 2016, the project plan is scheduled for re-assessment due to personnel changes. The vendor tech lead and project manager are transitioning, and additional programming resources are being added so as to address the new scope (detailed below) and			
Budget Status	Х		
Project is on budget. Implementation is scheduled for December 31, 2017 and budget contains funding to cover implementation and follow-on project close down activities.			

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Summarize Any Completed Major Tasks or Project Phases:

Significant deliverables from Q1 FY2017 include:

- Module 3: Claims into Enhanced Transaction Tableset
- Module 4: Managed Care Capitations into Enhanced Transaction Tableset
- Federal Category of Service revision assessment and decisions
- Prototyping COS/SubCOS for allocation modelling

Summarize Any Significant Project Changes Affecting Schedule, Budget or Scope:

For each change, describe what the change involved, when it was approved, and the reasons behind the approved change.

Module 14 – AR Dispositions Over Time is new work, but appears that cost can be contained under currently approved resource estimate.

Additional Comments or Issues (optional):

If you have any additional overall status comments about the project (e.g., project news, accomplishments, emerging challenges or risks that could affect the project), please provide them here.

In working on the project, our team has found assumptions about our data may not necessarily be correct. Previously unidentified work that must be addressed arises, and our stance is maintain an open standard of scope control. So far, these topics include capitations, reason code changes, remediation of historical reason code data, projection algorithms, AR Dispositions, and MAR data. The project has been structured to accommodate these changes within the budget, as we had a high expectation that "unknown unknowns" would recur throughout the project. As the sponsor, we are aware of this risk and comfortable with it.

Project Status Category Guidelines

Schedule Status

Green – Indicates that the project or phase is on track for the targeted implementation date.

Yellow – Indicates that the project or phase <u>may be falling behind</u> and analysis needs to be done to determine if the project can recover and still achieve the targeted implementation date, or if adjustments must be made to that date.

Red – Indicates that the project or critical tasks <u>have fallen behind</u> schedule, and corrective action must be taken to still achieve the targeted implementation date or that date must be changed.

Budget Status

Green – Currently on target with project budget.

Yellow – Project is over budget by 10 to 25%.

Red – Project is over budget by 25% or more.